Filed by 7GC & Co. Holdings Inc. Pursuant to Rule 425 under the Securities Act of 1933 and deemed filed pursuant to 14a-12 under the Securities Exchange Act of 1934 Subject Company: 7GC & Co. Holdings Inc. Commission File No.: 001-39826 Date: October 10, 2023

banzai Investor Presentation October 2023

Disclaimers

banzai

Basis of Presentation

This Presentation (this "Presentation") is provided for informational purposes only and has been prepared to assist interested parties in making their own evaluation with respect to a potential business combination between Banzai International, Inc. ("Banzai" or the "Company") and 7GC & Co. Holdings Inc. ("7GC" or "VII") and related transactions (collectively, the "Potential Business Combination") and for no other purpose. By accepting, reviewing or reading this Presentation, you will be deemed to have agreed to the obligations and restrictions set out below.

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Unless otherwise noted, all customer data included herein represents only Banzai Demio customers, excluding Banzai customers that are not Demio customers, for the period from January 1, 2019, through October 5, 2023. Banzai management believes this subset of customers is most representative of the company's business going forward

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Forward Looking statements Certain statements included in this Presentation are not historical facts but are forward-looking statements, including for purposes of the safe harbor provisions under the United States Private Securities Litigation Reform Act of 1995. Forward-looking statements generally are accompanied by words such as "believe," "may," "will," "estimate," "continue," "anticipate," "intend," "expect," "should," "would," "plan," "project," "forcest," "protentia," "centi," "seek," "future," "outlook," "target," and similar expressions that a statements or that are not statements of historical matters, but the absence of these words does not mark to population." (1) statements regarding estimates and forecasts of other financial and performance metrics and projections of market opportunity; (2) references with respect to the anticipated benefits of the Potential Business Combination and anticipated closing timing; (3) changes in the market for Banzai's services and technology, and expansion plans and opportunities; (4) Banzai's unit economics; (5) the sources and uses of cash of the Potential Business Combination; (7) developments of Banzai; (8) current and future potential Business Combination; (7) developments of Banzai; (8) current and future potential Business and customer relationships; (9) the ability to operate efficiently at scale; (10) anticipated investments in additional capital resources and tevelopment and the effect of these investments; (11) the amount of redemption requests made by VII's public stockholders; (12) the ability of the combined company to issue equity in equity-linked securities in the future; and (13) expectations related to the terms and timing of the Potential Business Combination. These statements are based on various assumptions, whether or not identified in this Presentation, and on the current expectations of VII's and Banzai's management and are not predictions of actual performance. These forward-looking statements are based on various assumptions, whether or not identified in this Presentation, and on the current expectations of VII's and Banzai's management and are not predictions of actual performance. These forward-looking statements are based on various assumptions, whether or not identified in this Presentation, and on the current expectations of VII's and Banzai's management and are not intended to serve as, and must not be relied on by any investor as, a guarantee, an assurance, a prediction or a definitive statement of fact or probability. Actual events and circumstances are difficult or impossible to predict and will differ from assumptions. Many actual events and circumstances are beyond the control of VII and Banzai.

Disclaimers (cont'd)

Forward Looking Statements (cont'd)

These forward-looking statements are subject to a number of risks and uncertainties, including: changes in domestic and foreign business, market, financial, political and legal conditions; the inability of the parties to successfully or timely consummate the Potential Business Combination, including the risk that any required stockholder or regulatory approvals are not obtained, are delayed or are subject to unanticipated conditions that could adversely affect the combined company, risks relating to the Potential Business Combination; risks relating to the uncertainty of the projected financial information with respect to Banzai; Banzai's ability to successfully and timely develop, sell and expand its technology and products, and otherwise implement its growth strategy; risks relating to potential disruption of current plans, operations and infrastructure of Banzai as result of the announcement and consummation of the Potential Business Combination; risks that Banzai is unable to secure or protect its intellectual property; risks that the post-combination company experiences difficulties managing its growth and expanding operations; the ability to compete with existing or new companies that could adversely affect the soft maximation of the Potential Business Combination; risks that Banzai is unable to secure or protect its intellectual property; risks relating to potential disruption of current plans, operations and infrastructure of Banzai as a result of the announcement and consummation of the Potential Business combination in elationships between or new companies that could adversely affect the combined conditions; and the secure or protect is intellectual property; risks relating to potential disruption of current plans, operations and infrastructure of Banzai as a result of the announcement and consummation of the Potential Business Combination in the otosines, pound in teationships between or new companies that could adversely affect the combined combines are subject to uncreased by Ul's stockholders; the

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VII and Banzai believe these non-GAAP measures of financial results provide useful information to management and investors regarding certain financial and business trends relating to Banzai's financial condition and results of operations. Banzai's management uses these non-GAAP measures for trend analyses, for purposes of determining management incentive compensation, and for budgeting and planning purposes. VII and Banzai believe that the use of these non-GAAP financial measures provide an additional tool for investors to use in evaluating projected operating results and trends in and in comparing Banzai's financial measures with other similar companies, many of which present similar non-GAAP financial measures to investors. However, there are a number of limitations related to the use of these non-GAAP measures differently, or may use other measures to calculate their financial performance, and therefore Banzai's non-GAAP measures may not be directly comparable to a similarly titled measures of other companies. See the Appendix for reconciliations of these non-GAAP financial measures to the most directly comparable GAAP measures.

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Important Information for Investors and Stockholders

The Potential Business Combination will be submitted to stockholders of VII for their consideration and approval at a special meeting of stockholders. VII has filed a registration statement on Form S-4 (the "Registration Statement") with the SEC, which includes preliminary and definitive proxy statements to be distributed to VII's stockholders in connection with VII's solicitation for proxies for the vote by VII's stockholders in connection with the Combination and other matters as described in the Registration Statement, as well as the prospectus relating to the offer of the securities to be issued to VII's stockholders and other matters as described in the Registration Statement has been filed, VII will mail a definitive proxy statement documents to its stockholders and other and exercised on the rotential Business Combination. After the Registration Statement has been filed, VII will mail a definitive proxy statement/prospectus, and any amendments thereto and, once available, the definitive proxy statement/prospectus, in connection with VII's solicitation of proxies for its special meeting of stockholders and other relevant documents thereto and, once available, the definitive proxy statement/prospectus, and any amendments thereto and, once available, the special meeting of stockholders are during of the potential Business Combination and other documents filed with the SEC regarding the Potential Business Combination and other documents filed with the SEC by VII, without charge, at the SEC's website located at www.sec.gov. Copies of these filings may be obtained free of charge on VII's "Investor website at https://www.rgc.holdings/sec-filings or by directing a request to info@rgc.co. VII and Banzai and their respective directors and executive officers, under SEC rules, may be deemed to be participants in the solicitation of proxies for VII's stockholders in connection with the Potential Business Combination. Investors and security holders may obtain more detailed information regarding VII's directors and exe

This Presentation is not a substitute for the Registration Statement or for any other document that VII may file with the SEC in connection with the Potential Business Combination. INVESTORS AND SECURITY HOLDERS ARE URGED TO READ THE DOCUMENTS FILED WITH THE SEC CAREFULLY AND IN THEIR ENTIRETY WHEN THEY BECOME AVAILABLE BECAUSE THEY WILL CONTAIN IMPORTANT INFORMATION. Investors and security holders may obtain free copies of other documents filed with the SEC by VII through the website maintained by the SEC at http://www.sec.gov.

Financial Information and Additional Information in Connection with SEC Filings

The information in this Presentation has not been reviewed by the SEC and certain information, such as financial measures referenced herein, may not comply in certain respects with SEC rules. As a result, the information in the Registration Statement may differ from this Presentation to comply with SEC rules. The "Pro Forma" financial data included herein has not been prepared in accordance with Article 11 of the SEC's Regulation S-X, is presented for informational purposes only and may differ materially from the Regulation S-X compliant unaudited pro forma financial statements to be included in 7GC's proxy statement / prospectus in connection with the Potential Business Combination. The Registration Statement will include substantial additional information about Banzai and VII not contained in this Presentation.

INVESTMENT IN ANY SECURITIES DESCRIBED HEREIN HAS NOT BEEN APPROVED OR DISAPPROVED BY THE SEC OR ANY OTHER REGULATORY AUTHORITY NOR HAS ANY AUTHORITY PASSED UPON OR ENDORSED THE MERITS OF THE POTENTIAL BUSINESS COMBINATION OR THE ACCURACY OR ADEQUACY OF THE INFORMATION CONTAINED HEREIN. ANY REPRESENTATION TO THE CONTRARY IS A CRIMINAL OFFENSE.

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EXELA		SUIVIV	

Investment Summary Highlights

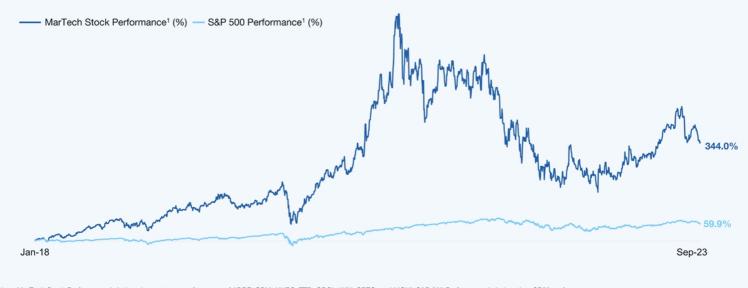
Compelling Growth Story	The divergence between M&A volume and the growing number of marketing technology ("MarTech") companies presents an exciting consolidation opportunity	Attractive Retention	Banzai's integrated platform capitalizes on economies of scale and complementary customer bases to maximize cross- selling opportunities
Strong Market Tailwinds	\$28B+ total addressable market across the MarTech value chain driven by tailwinds of digital channels	Differentiated Products	Customers praise Banzai's award- winning products for its user-friendly interfaces and thoughtful product architecture
Competitive Strategy	Banzai has established a clear acquisition strategy with well-defined evaluation and success criteria	Experienced Management	The Management team has supported 19 M&A transactions in the past decade as buyer, seller, or operator

EXECUTIVE SUMMARY

MarTech is an Attractive Vertical

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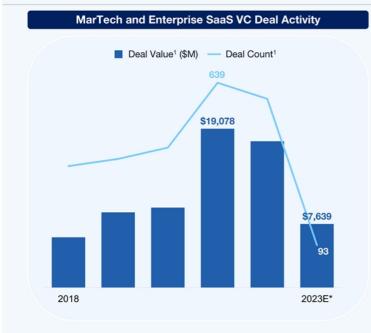
Over the past five years, MarTech has proven to be a highly attractive investment, yielding robust returns and consistently outperforming the market.

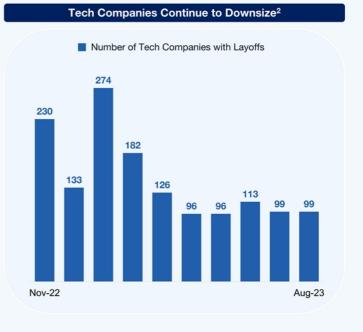


Note: MarTech Stock Performance is indexed on average performance of ADBE, CRM, HUBS, TTD, ORCL, WIX, CRTO, and MGNI; S&P 500 Performance is indexed on SP50 performance 1) FactSet, September 2023

Lower VC Funding Pressuring MarTech SaaS

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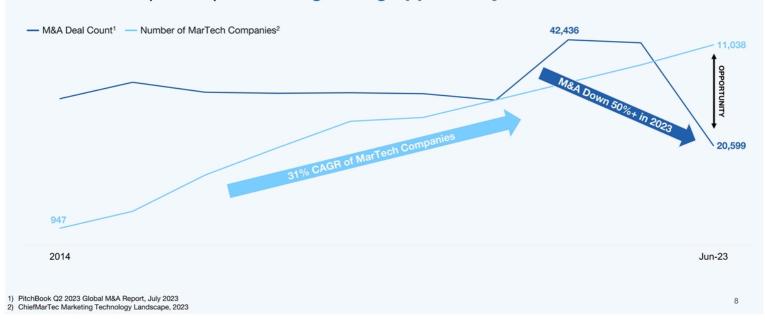




*YTD annualized figure based on Q1 2023 deal value 1) PitchBook Launch Report: Enterprise SaaS, May 2023 2) Layoffs.fyi, September 2023

A Unique Market Discrepancy

The **divergence** between M&A volume and the growth in the number of MarTech companies presents a **growing opportunity for consolidation**.



Many MarTech companies are looking to sell, but buyers are at a 10-year low.¹

Banzai is consolidating mission-critical, subscale MarTech products. Our secret sauce is customer expansion through cross-sales. Marketers struggle with an explosion of SaaS vendors. Enterprises use an average of 120+ marketing tools for their daily operations, leading to disjointed customer experiences and messy data.¹

EXECUTIVE SUMMARY

Data is the Top Challenge for Marketers

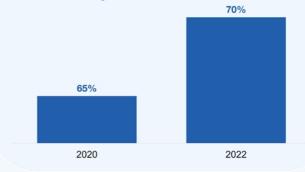
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Marketers are Requiring Solutions that **Integrate Seamlessly**

Enterprises use an average of 120+ different marketing SaaS solutions.¹

50% of marketers consider data centralization capabilities as the most important factor when choosing a new marketing technology solution.²

Customer data specifically remains a huge challenge for marketers - in the 2022 Marketing Data and Analytics Survey, 70% of marketing analytics consumers agreed that access to unified customer data is a major barrier to the success of marketing analytics, up from 65% in the 2020 survey.3



1) Netskope Cloud Report, August 2019

Winterberry Group Strategic Due Diligence Report for Banzai, April 2023
 Winterberry Group Strategic Due Diligence Report for Banzai, April 2023
 Gartner®, Cool Vendors™ in Marketing Data and Analytics, October 2022. GARTNER is a registered trademark and service mark of Gartner, Inc. and/or its affiliates in the U.S. and internationally, and COOL VENDORS is a registered trademark of Gartner, Inc. and/or its affiliates and

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Banzai develops essential marketing solutions for companies that want to grow faster, offering seamless integrations and experiences to increase customer value out of the box.

Buyer Universe for Rolling Up MarTech Industry

banzai

Strategic buyers are focused on whales, presenting an opportunity for **small cap consolidation.**

Small Scale Acquisition Focus	E	STG	PSG		banzai	I
	KKR	Blackstone	AKKR	Microsoft	accenture	IBM
Large Scale	BainCapital	H&F apollo	THOMABRAVO	dun & bradstreet		HubSpot
Acquisition Focus	Brookfield	INSIGHT PARTNERS	PERMIRA	🗿 shopify	Google	amazon
	FP	CLEABLAKE	TPG	ORACLE	🔊 Meta	₩ IFS
		Private Equity	/		Strategic	

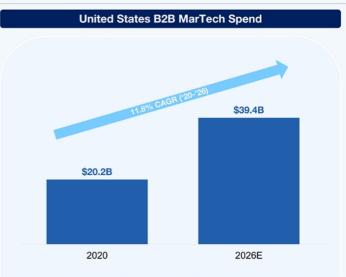
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EXECUTIVE SUMMARY

The Prize for Winning is Big

Banzai's Serviceable Available Market O23E Banzai S28.1B Co23E Banzai SAM SAM Banzai's Serviceable Available Market (SAM) is expected to grow to \$8.4B by 2026E, at a CAGR of 16.07% (2020-2026E)

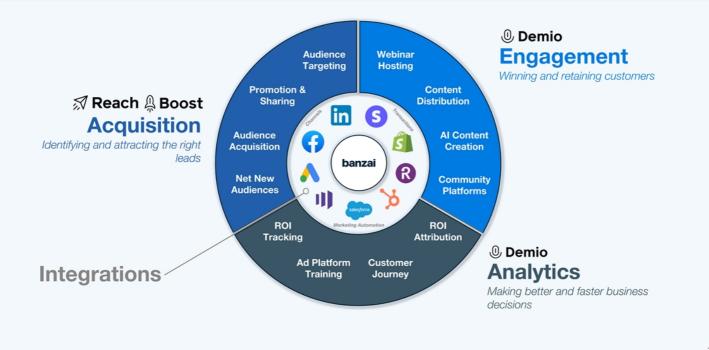
Source: Winterberry Group Strategic Due Diligence Report for Banzai, April 2023



Banzai's Total Available Market (TAM) is expected to grow to \$39.4B by 2026E, at a CAGR of 11.8% (2020-2026E)

Company Overview

Banzai Develops Mission-Critical MarTech Solutions banzai



Acquisition Strategy – Evaluation Criteria

banzai

Evaluation Criteria



Banzai's **Evaluation Criteria** are structured to ensure that acquisitions are **strategically positioned for success.**

Acquisition Strategy – Success Criteria

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Banzai's **Success Criteria** necessitates the adherence to specified practices & KPIs to assure **optimal business operations** and **organizational success.**

ue Growth %	EBITDA Margin %	
ue Growth %	EBITDA Margin %	
	ance vs. Forecast opriate hurdle rate	
Economics	Reduced Churn	Cross-Sell
V/CAC	CSAT / NPS	Relative to Plan Impact on Combined Entity

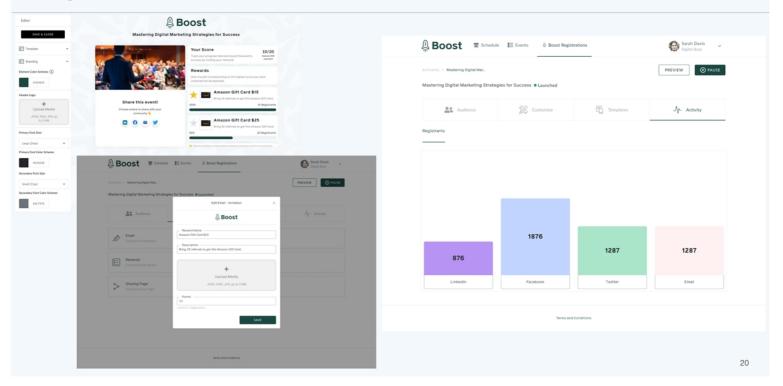
Our Secret-Sauce is Customer Expansion

banzai

Banzai's secret sauce is our Customer Expansion flywheel. As we grow our organic customer base, and as we add more solutions to our platform, our ability to drive cross-sales increases, compounding over time.



Acquisition – Boost



Acquisition – Reach

banzai

×

Get Butts in	
Seats	
Reach makes it easy for you to directly connect with your event's target audience.	

ore Registrations

	Ð	Nathan Balley Director of Demand Generation	Reptool .
	Ø	Ashley Levesque VP of Marketing	-
	6	Amy Knight Senior VP of Communications	Reptored
4	6	George Hall CMO	Reptored
	0	Ida Hamilton Regional Field Marketer	The second s
	8	Miles Stromer Senior Manager of Events	Reputered
	ø	Natalle Benson Head of Marketing	Repaired
	4,502 View Al	Others Attending	

My Event	\oplus	Target Audience	
Event Type		Locations	
Regional		Select Your Locations Q Search	
Event Name			
Marketing Happy Hour		Job Experience Senority	
Address		VP Level	
101 Yesler Way, Suite 600, Se	attle WA	Job Functions	
Date Time Start	Time End	Marketing; Communications	
12/21/21 5:00pm	8:00pm	Company Employee Size	
Description		500-1,000	
Join the Banzai team for drinks and celebrating our favorite pipeline he		Revenue	
Marketers.		0 ~ 25M	
Marketing Hap Hour	ру	banzai Event Registration Form	
Outreach Channels		Amy Knight	
Email		Email*	
		amy@hubspot.com	
Phone		Title*	
-		Senior VP of Communications	
🍐 b Banzai Commur	nity	Company*	
		HubSpot	
Invitations Complete (9	Register	



VP Level Marketing; Communications 🗸

500-1,000 0 ~ 25M ~

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Engagement and Analytics – Demio

Chut Public V . . 03:35:00 O Attended Focused G What is Your Favorite 64 Attended -**Demio Feature?** Focused: 32 Automated 25% 0 Analytics/Metrics 25% **Customization Options** 25% Chat Polls Handouts Engagement Tools 25% @ Admin Public 🗸 All Avg. Time Focused Session Duration Avg. Time Attended 34m 24m 13m 45s 57% of Time Attended Maryna Paryvai Host **Customer Avatar Worksheet** Send a Reaction × Hi 🖖 😂 👍 👎 👒 🎉 👋 😕 🖤 Mikey Export CSV of Participants 122 Downloads - 55% of Attended Ð @ 🕲 Type your message... Hello

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Banzai Delivers Award Winning Products



Source: G2 Awards, CloudRatings, Hubspot

Our Customers Love Us

A Adobe **Floify** Microsoft ActiveCampaign ≥ THINKIFIC 250 +1,900+**800+** 3,100 1,000+ Hosted Sessions Increased Registrations Hosted Sessions Hosted Sessions Increased Registrations (YTD 2022) (2020-2023) (2020-2023) \lambda qvalia Square **teamgantt DataRobot** servicenow 2,200+ 1,300+15% 155 +< 30 Increased Registrations Increased Registrations Increased Attendance Rate Hosted Sessions Minutes to Setup on Demio (2020-2022) Thermo Fisher ... 💢 nintex Nutshell **Fireflies** tinui 40% 300 +**5**x

Increase in Conversion Rate

Increase in Prospect Attendance

Note: All numbers are based on customer usage for periods 2017-2022 unless otherwise indicated

Hosted Sessions

(2020 - 2023)

3x

Webinar Conversions

890 +Hosted Sessions (2021 - 2023)

banzai

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Management Overview

Leadership with Demonstrated Acquisition Track Record banzai

Cohesive management team with long working history at Avalara, Verivox, and other leading companies that has supported 19 M&A transactions over the past decade.



Joe Davy CEO GM. Avalara

Avalara

Founded Banzai in 2016



Mark Musburger CFO

Director, Avalara

Avalara



Simon Baumer CTO

VP Engineering, Verivox





Ashley Levesque VP of Communications

> SOFT ROBOTICS



amazon

VP of Customer Experience

Rachel Stanley

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MANAGEMENT OVERVIEW

Executive Team M&A Track Record

2022 aboalarm		2021 demio Ø / banzai	2020 Migh Attendance / banzai	2020 Afilias / donutr	2018
2018	2017 Outbank	2017 Rightside donuts	2017 ibudurl donuts		2015 © EZtax / Avalara
2015 Avalara MyLodgeTax		2014 ^{••} TOPTARIF	2013 Tax Technology Services	2010 TAXCIENT	2007 eFileSolutions

Note: List does not include all M&A transactions executed by the management team

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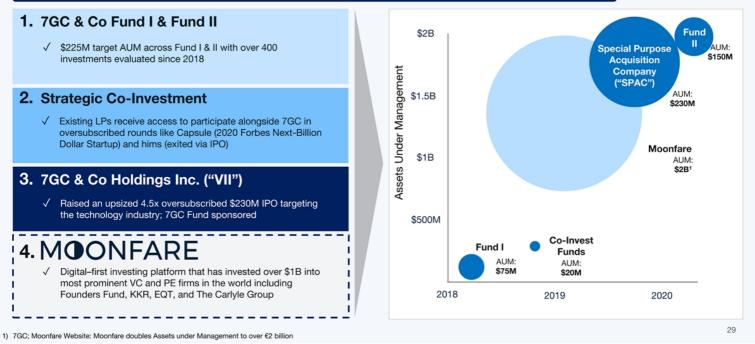
Transaction Summary

TRANSACTION SUMMARY

7GC & Co Holdings Platform

banzai

\$2.0B TECHNOLOGY CAPITAL DEDICATED TO PRIVATE GROWTH, TOP TIER FUNDS AND SPAC INVESTING



Business Combination Summary

Business Combination Structure

- 7GC & Co. Holdings Inc. ("VII") intends to complete a business combination (the "Business Combination") with Banzai International, Inc. ("Banzai"), a leading full-stack performance marketing platform
- The Business Combination is targeted to close in the second half of 2023, subject to the satisfaction of customary closing conditions

Valuation

- The Business Combination values Banzai at \$100 million
- · Existing Banzai shareholders are expected to roll over 100% of their equity as part of the Business Combination

Capital Structure

- The Business Combination is expected to be funded by a combination of cash held in the VII trust account and common stock to be received by Banzai shareholders
- The Business Combination is expected to result in no new debt and approximately \$35 million net cash on the balance sheet¹
- Banzai is supported by a \$100 million share subscription facility from GEM

1) Assumes no redemptions of VII public stockholders from the VII trust account

Next Steps and Timeline

Item	Status
\$100 PIPE Agreement	Complete
BCA Executed	Complete
Banzai 2021 / 2022 Audits	Complete
Banzai H1 Review	Complete
Fairness Opinion	Complete
S-4 Draft	Complete
Initial S-4 Filing	Complete
PIPE Raise	In Progress
SEC Review & Merger Completed	In Progress

TRANSACTION SUMMARY

Investment Summary Highlights

Compelling Growth Story	ber MarTech Attra	active economies of scale and complementary customer bases to maximize cross- selling opportunities
Strong Market Tailwinds\$28B+ total address across the MarTech va by tailwinds of digital of	value chain driven	tiated ducts
Competitive acquisition strategyStrategyevaluation and success	with well-defined	M&A transactions in the past decade a

Appendix

APPENDIX

Today's Presenters

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Joe Davy CEO and Founder

- Senior executive with track record of growing and scaling businesses
- Grew Banzai from 2 people to more than 50 with no outside capital
- GM, Avalara. Ran CertCapture and TrustFile business units

Avalara



Mark Musburger

- Senior executive with track record of growing and scaling businesses
- Previously CFO for Corvee and Sr. Director at Identity Digital.
- Director at Avalara. Ran budget across all departments, representing \$180 million in revenue



Co. Holdings



Jack Leeney Chairman and CEO

- Proven growth technology investing track
- record • Co-Founder & Managing Partner of 7 Global Capital
- Global Capital

 2x SPAC Board Director Porch.com &
- 2x SPAC Board Director Porch.com & Appreciate





CFO and COO

- Proven growth technology investing track record
- Vice President of 7 Global Capital
 Founding member at Empros Capital, technology-focused merchant bank



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APPENDIX

Marketing Technology Opportunity

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11,000+ MarTech SaaS companies present a major opportunity for consolidation¹

Banzai is building and acquiring missioncritical Marketing Technology solutions across three themes, to create a suite of seamlessly integrated solutions for our customers



ChiefMarTec Marketing Technology Landscape, 2023
 Winterberry Group Strategic Due Diligence Report for Banzai, April 2023
 From 2021 through June 30, 2023; PitchBook Q2 2023 Global M&A Report, July 2023

Marketing Technology is a Huge and **Fast Growing Opportunity**

\$28B TAM, growing by 11.8% CAGR from 2020 to 2026² M&A down 50%+ in 2023, creating many attractive opportunities³

Banzai currently serves 3,000+ customers, presenting a great opportunity for customer organic & inorganic expansion

Experienced team who has successfully executed on SaaS strategy

Recurring revenue model, high profit margins, and significant operating leverage combined with rapid growth

Risk Factor Summary

banzai

Actual events, circumstances, or results are difficult or impossible to predict and may differ materially from those contemplated in any forward-looking statements made in this Presentation and are due to a variety of risks and uncertainties including, but not limited to, that Banzai: is dependent upon customer renewals, the addition of new customers, increased revenue from existing customers and the continued growth of the market for its platform; may fail to adapt and respond effectively to rapidly changing technology, evolving industry standards and changing customer needs or requirements, and its platform may become less competitive; may not successfully execute on its strategy and continue to develop and effectively market solutions that anticipate and respond to the needs of its customers, its business, operating results and financial condition may suffer; may fail to properly manage its technical operations infrastructure, experience service outages, undergo delays in the deployment of its applications, or its applications may fail to perform properly, as a result may be subject to liabilities and its reputation and operating results may be adversely affected; has in the past completed acquisitions and may acquire or invest in other companies or technologies in the future, which could divert management's attention, fail to meet its expectations, result in additional dilution to its stockholders, increase expenses, disrupt operations or harm operating results; may fail to further enhance its brand and maintain its existing strong brand awareness, its ability to expand its customer base will be impaired and its financial condition may suffer; may fail to effectively develop and expand its marketing, sales, customer service, operations, and capabilities could harm its ability to increase its customer base and achieve broader market acceptance of its platform; has experienced rapid growth and organizational change in recent periods and expects continued future growth, and if Banzai fails to manage its growth effectively, Banzai may be unable to execute its business plan, maintain high levels of service or address competitive challenges adequately; and faces significant competition, which may adversely affect its ability to add new customers, retain existing customers and grow its business. Other risks and uncertainties include changes in domestic and foreign business, market, financial, political and legal conditions; the inability of the parties to successfully or timely consummate the Business Combination, including the risk that any required stockholder or regulatory approvals are not obtained, are delayed or are subject to unanticipated conditions that could adversely affect the combined company; failure to realize the anticipated benefits of the Business Combination; risks relating to the uncertainty of the projected financial information with respect to Banzai's ability to successfully and timely develop, sell and expand its technology and products, and otherwise implement its growth strategy; risks relating to Banzai's operations and business, including information technology and cybersecurity risks, loss of customers and deterioration in relationships between Banzai and its employees; risks related to increased competition; risks relating to potential disruption of current plans, operations and infrastructure of Banzai as a result of the announcement and consummation of the Business Combination; risks that the post-combination company experiences difficulties managing its growth and expanding operations; the amount of redemption requests made by 7GC's stockholders; the impact of geopolitical, macroeconomic and market conditions, including the COVID-19 pandemic; the ability to successfully select, execute or integrate future acquisitions into the business, which could result in material adverse effects to operations and financial conditions; and those factors discussed in VII's Quarterly Report on Form 10-Q for the quarter ended June 30, 2023, VII's Annual Report on Form 10-K for the year ended December 31, 2022, and in those documents that VII has filed, or will file, with the SEC. If any of these risks materialize or its assumptions prove incorrect, actual results could differ materially from the results implied by statements made in this Presentation. There may be additional risks that neither VII nor Banzai presently know or that VII and Banzai currently believe are immaterial that could also cause actual results to differ from those contained in forward-looking statements. Accordingly, you should not place undue reliance on its forward-looking statements.